

#### A Central Question

How can colleges and universities be renewed and reinforced in their efforts to serve as engines of economic opportunity and mobility and to meet society's growing needs for an educated workforce and citizenry, amidst changing demographic conditions and under deep fiscal constraints?

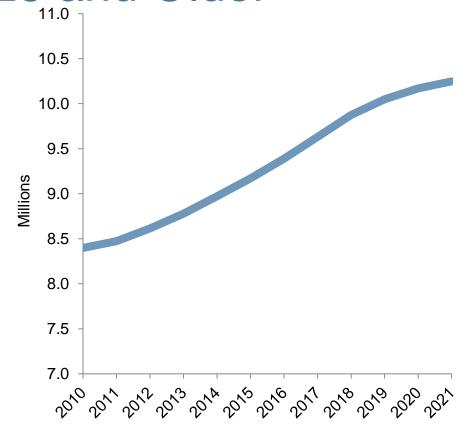


## The Need to Serve New Populations

- A decline in the enrollment demand from "traditional" students turns a seller's market into a buyer's market
- A rising need to serve students from underrepresented backgrounds who will be less well prepared academically and have fewer financial resources at their command

# Projections of Postsecondary Enrollment of Adults 25 and Older

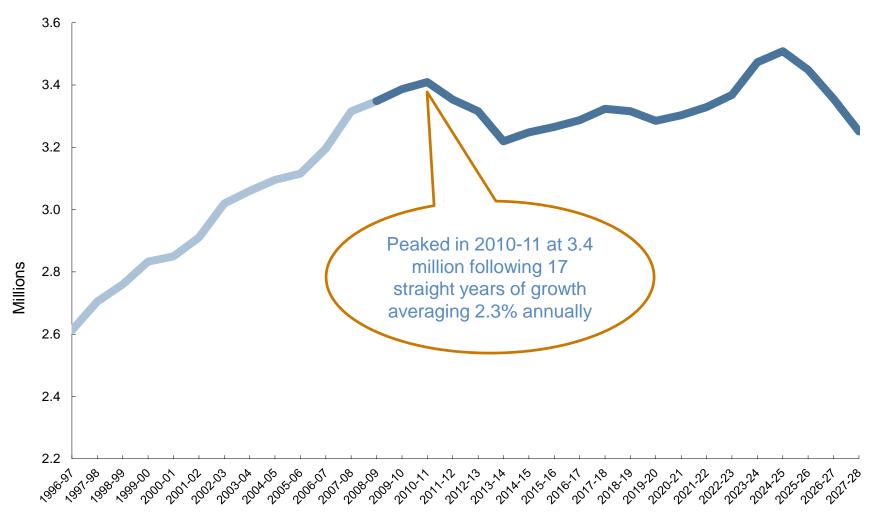
 Adult enrollment is projected to grow by 22 percent between Fall 2010 and Fall 2021.



Source: National Center for Education Statistics, *Projections of Education Statistics* to 2021, Table 21.

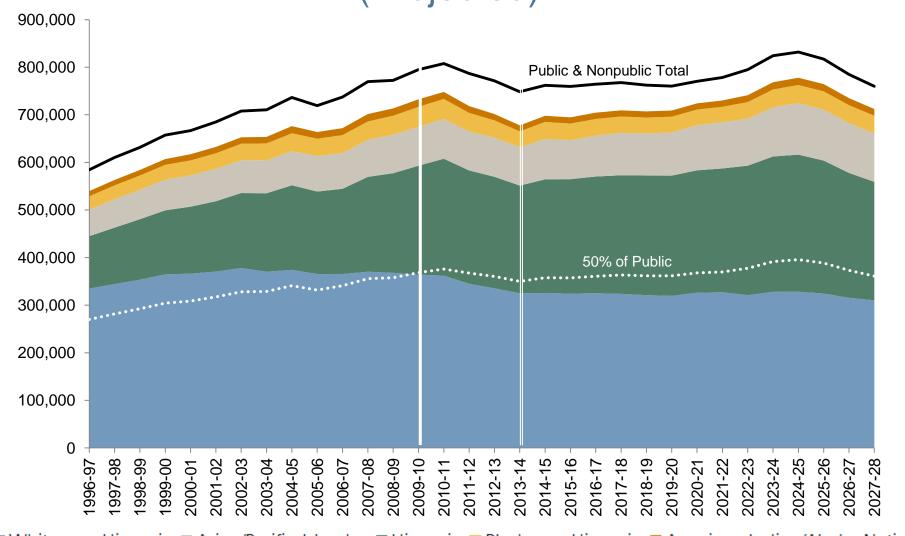


## U.S. Public and Nonpublic High School Graduates, 1996-97 to 2027-28





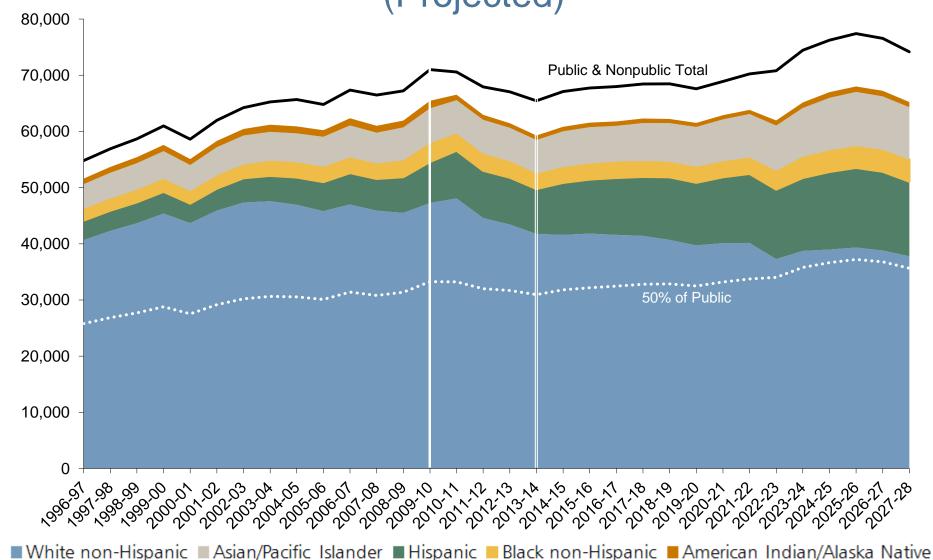
High School Graduates in the West by Race/Ethnicity, 1996-97 to 2008-09 (Actual); 2009-10 to 2027-28 (Projected)



■ White non-Hispanic ■ Asian/Pacific Islander ■ Hispanic ■ Black non-Hispanic ■ American Indian/Alaska Native

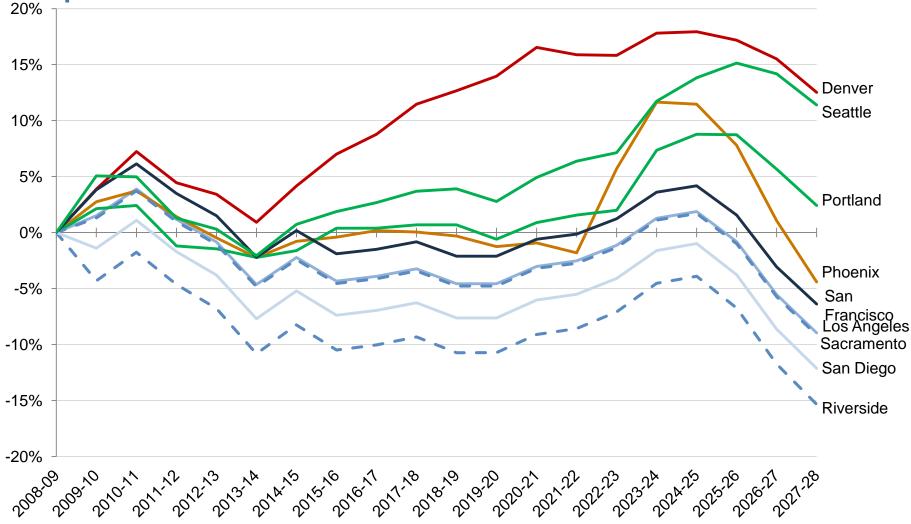


High School Graduates in Washington by Race/Ethnicity, 1996-97 to 2008-09 (Actual); 2009-10 to 2027-28 (Projected)



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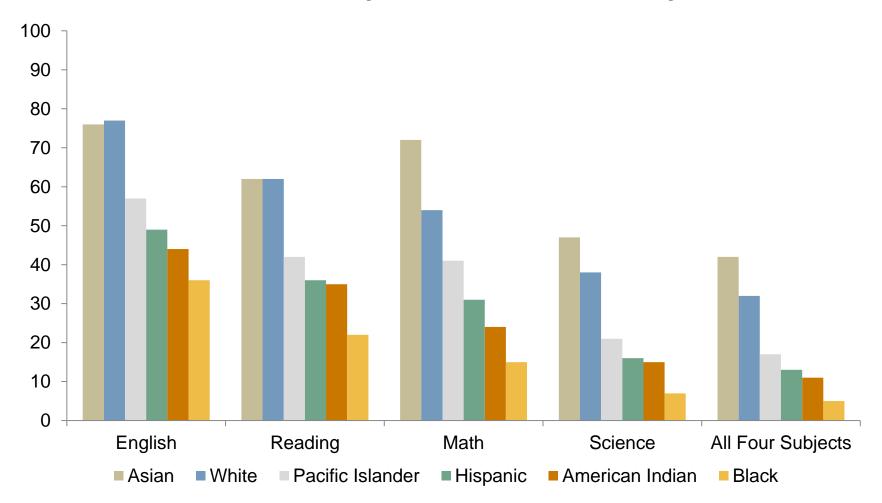
#### Cumulative Percent Change Among Public High School Graduates (Projected), Most Populated Western MSAs, 2008-09 to 2027-28





Note: MSA means "Metropolitan Statistical Area"

### Percent Meeting ACT College Readiness Benchmarks by Race/Ethnicity, 2012

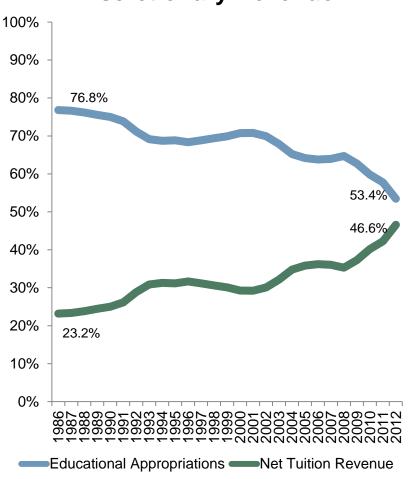


Source: ACT, The Condition of College & Career Readiness 2012



### Growing Dependence on Net Tuition Revenue

### **Share of Institutions' Discretionary Revenue**



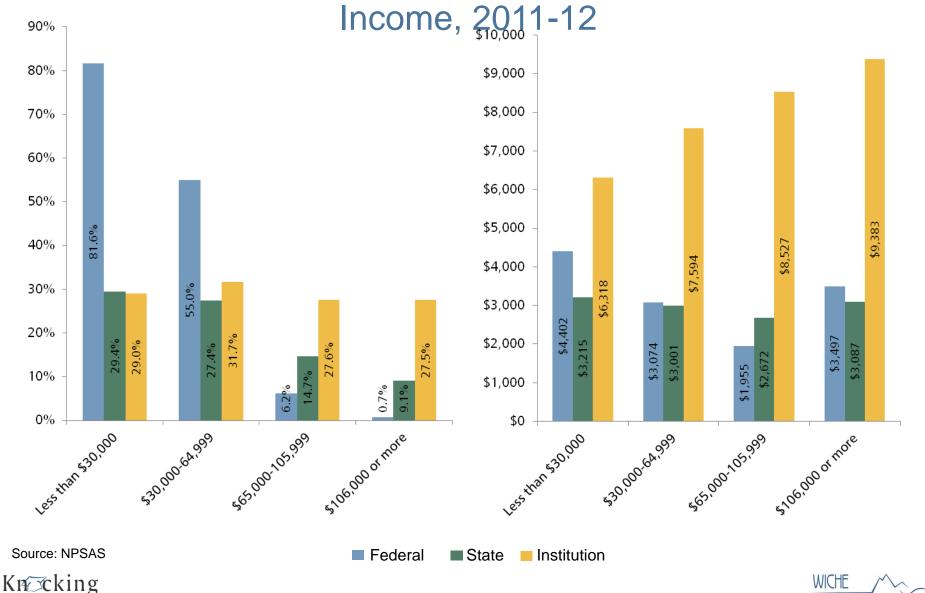
State	Net Tuition Revenue Share, FY2012	Change in % Points Since 1986
New Hampshire	84.5%	27.2
Colorado	70.8%	30.7
Pennsylvania	69.9%	31.6
Virginia	64.3%	34.9
Ohio	62.3%	26.6
New Jersey	54.6%	33.8
Kentucky	46.0%	20.4
Washington	41.7%	20.1
Florida	37.5%	19.0
Texas	37.4%	17.5
Georgia	36.7%	16.1
New York	36.4%	17.9
Illinois	33.5%	14.1
North Carolina	28.5%	15.5
California	25.6%	14.8
Wyoming	13.8%	4.4

Source: SHEEO SHEF

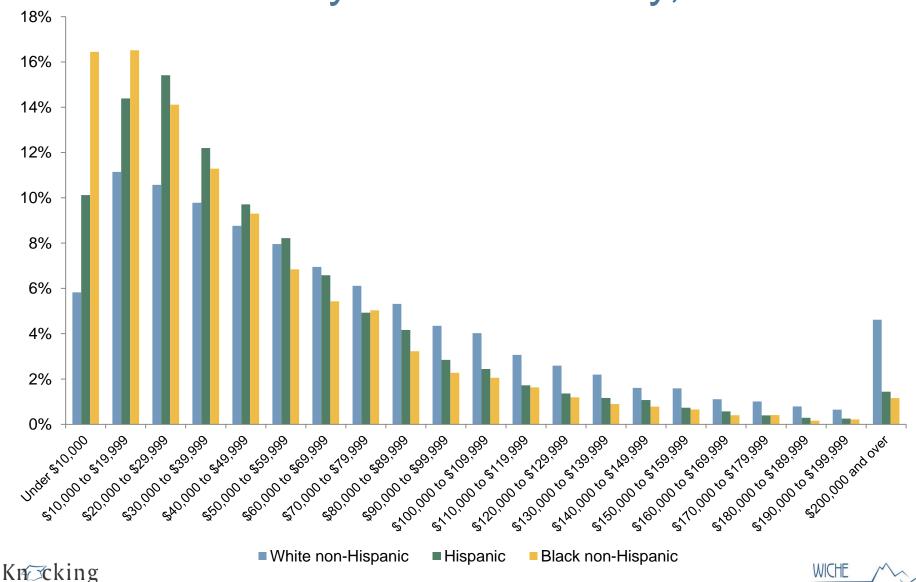
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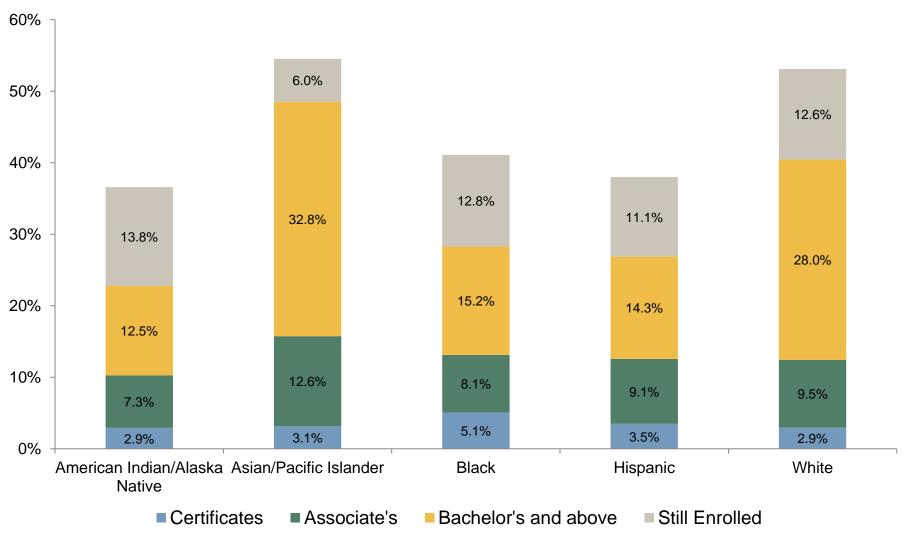
Percent of Dependent Students Receiving Grants and Average Amount Received by Source of Grant and



## Percent Distribution of Household Income by Race/Ethnicity, 2010



#### Completion by Race/Ethnicity



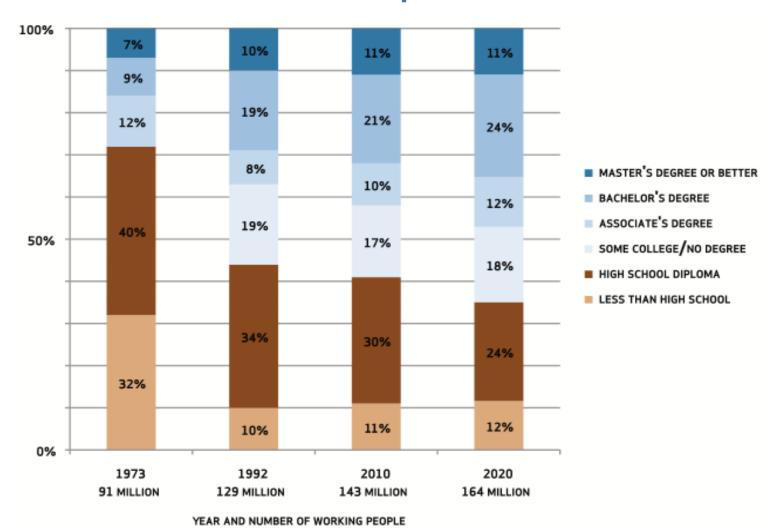
Source: WICHE Multistate Data Exchange

Notes: Data apply to public high school graduates from the class of 2005 in HI, ID, OR, or WA who had a subsequent postsecondary enrollment record, and first-time public postsecondary students in 2005-06 in any of those states. Data count awards achieved through end of AY2010-11. "Still Enrolled" means those without an award who had an enrollment in the final term AY2010-11

Krecking

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## Education Requirements for Workforce Participation

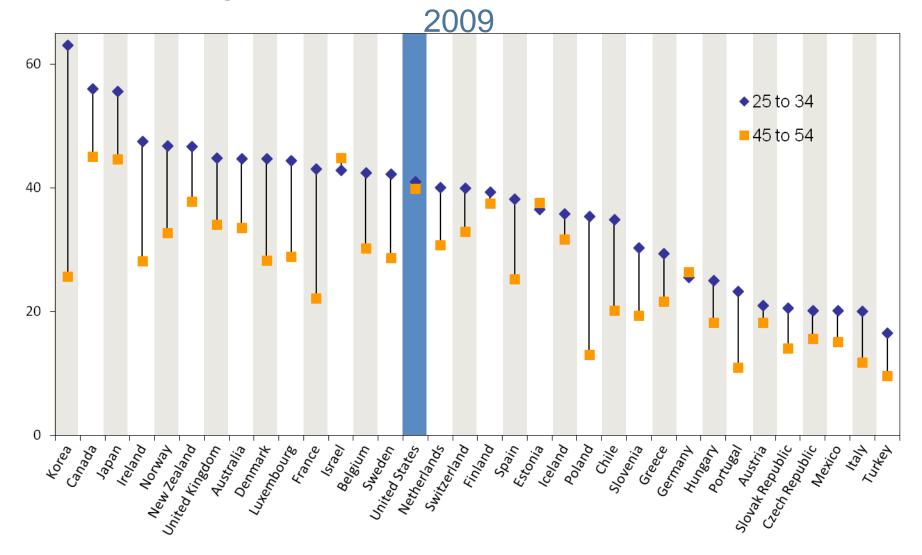


*Note:* In 1973, some college and associate degrees were in the same category. *Source:* Georgetown University Center on Education and the Workforce.

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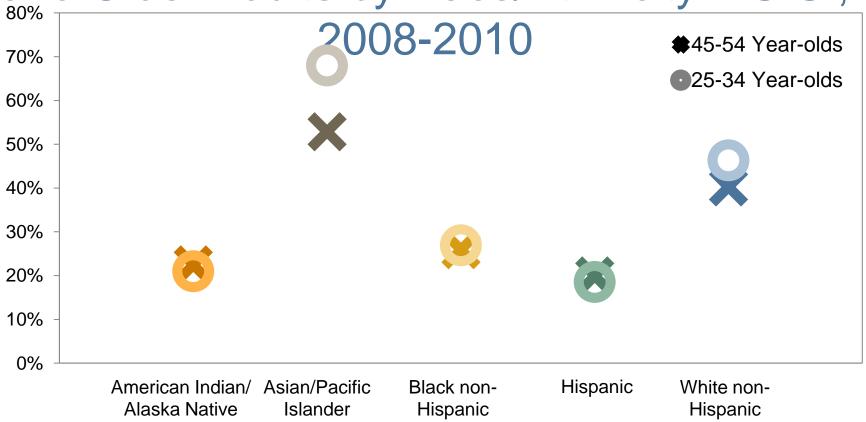
#### Differences in College Attainment (Associate & Higher) Between Younger and Older Adults – U. S. & OECD Countries,



Source: Organisation for Economic Co-operation and Development (OECD), Education at a Glance 2011 (via NCHEMS)



# Differences in College Attainment (Associate & Higher) Between Younger and Older Adults by Race/Ethnicity – U.S.,



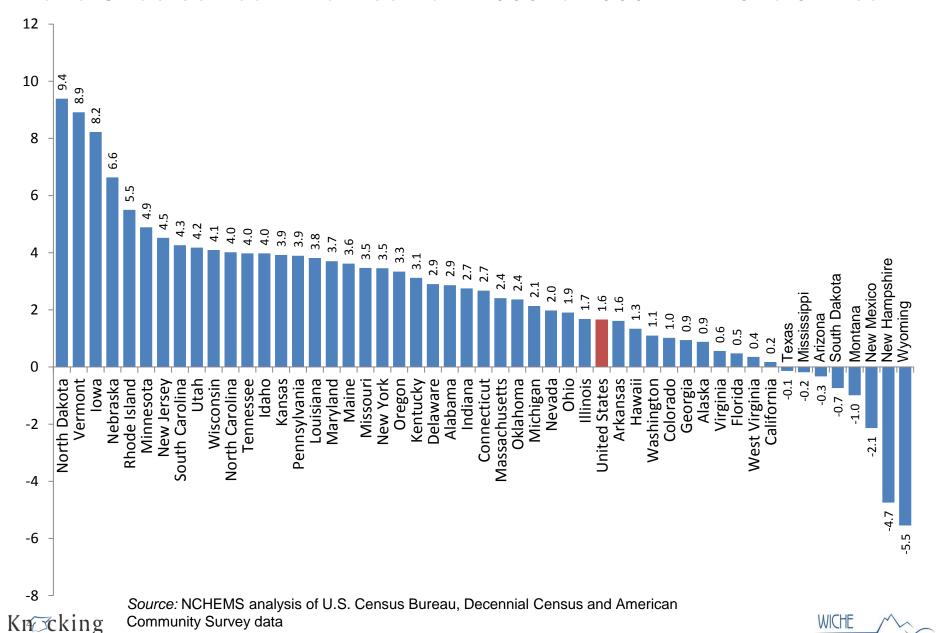
Note: All differences between age groups of the same racial/ethnic group and between racial/ethnic groups are statistically beyond the 90% margins of error except for American Indians/Alaska Natives. 90% margins of error range from+/- 1% for American Indians/Alaska Natives aged 25-34 to +/- 0.1% for White non-Hispanics aged 45-54.

Source: U.S. Census Bureau, 2008-10 American Community Survey (ACS) Public Use Microdata Sample (PUMS). Via NCHEMS.

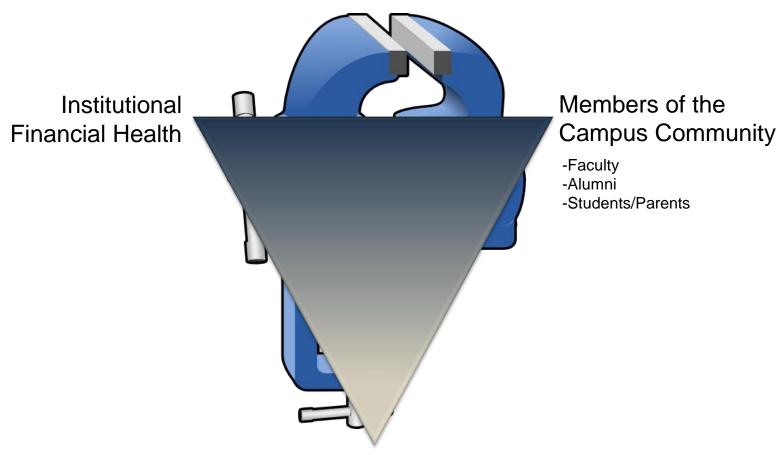


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### Change in Percentage Gap in College Attainment between Whites and Underserved Minorities from 2000 to 2009-11 – 25 to 34 Year



### The Tricky Business of Balancing Obligations



Advancing Public Educational Attainment Levels

# Institutional Strategies in Response: What Will Work and With What Tradeoffs?

- Recruiting out-of-state, international students
- Attracting full-pay students
- Employing predictive analytics for leveraging institutional aid
- Transparency in pricing
- New markets: online and elsewhere
- Community colleges as feeders
- Diversifying programs, such as reaching out to veterans and adult learners
- Retention efforts



#### Discussion

- What do these projections mean for you and your institution?
- In what ways are you adjusting policy and practice?
- To what extent are you sensing tension between societal needs and institutional interests, and how do you navigate that?